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**PRESS RELEASE**

**LEONARDO: BOARD OF DIRECTORS APPROVED THE 1Q2025 RESULTS. NEW ORDERS € 6.9 BLN (+20.6%<sup>1</sup>), REVENUES € 4.2 BLN (+14.9%<sup>1</sup>), EBITA € 211 MIL (+17.9%<sup>1,2</sup>), FOCF € - 580 MIL (+7.6%<sup>1</sup>).**

**GUIDANCE 2025 CONFIRMED**

- **Order Backlog exceeds € 46 billion threshold; Book-to-Bill ratio 1.7x, reflecting strong commercial performance**
- **Orders increase driven by continued strengthening of core businesses**
- **Revenue and EBITA growth in line with the sustainable growth path outlined in the Industrial Plan**
- **Net Result before extraordinary transactions € mil. 115 (+23.7% vs 1Q2024)**
- **Free Operating Cash Flow (FOCF) shows steady improvement, with reduced cash absorption, demonstrating the effectiveness of the actions undertaken**
- **Group Net Debt improves to € 2,125 million (-27.5% vs 1Q2024)**

(1) Excluding the contribution of UAS

(2) 2024 figure restated due to KPI revision with reference to the valuation of strategic participations

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**Rome, 08/05/2025** - Leonardo's Board of Directors, convened today under the Chairmanship of Stefano Pontecorvo, examined and unanimously approved the results for the first quarter 2025.

*"We are continuing the execution of our Industrial Plan. The first-quarter results, along with the rating upgrade by Standard & Poor's and the outlook revision by Moody's, further confirm the positive market reception of the initiatives undertaken and the Group's strategic outlook. We, therefore, reaffirm our 2025 guidance and our medium-to-long-term targets," said **Roberto Cingolani, CEO and General Manager of Leonardo**. "During the first quarter of 2025, we signed a Memorandum of Understanding with Baykar Technologies for the development of unmanned technologies, aimed at further strengthening our position in the international competitive landscape, and finalized the establishment of Leonardo Rheinmetall Military Vehicles with Rheinmetall, to operationalize the formation of a new European hub for the development and production of military combat vehicles in Europe. The working group dedicated to the implementation of the Capacity Boost has elaborated the plan development guidelines, which will be presented by the summer," **Cingolani** concluded.*

### **1Q2025 Results**

The solid Group performance continued in the first three months of 2025, with the gradual strengthening of its competitive positioning in both domestic and international markets supported by a further growth of volumes and a solid profitability. The good performance of the period, compared with the same period of the prior year, is even more significant in as much as it does not include the contribution from the

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*Underwater Armaments & Systems (UAS)* business, which had been recognised under the Defence Electronics & Security sector until 2024 and sold to Fincantieri in early 2025.

In the first three months of 2025 **New Orders** reached € bil. 6.9 (+19.7% compared to the figure of the comparative period), confirming the continuing strengthening of the core businesses as a result of the commercial successes and good positioning of the Group's products, technologies and solutions, as well as the ability to effectively cover key markets in a market environment where demand for security remains high.

**Revenues** came to € bil. 4.2 showing a significant increase (+13.5% compared to the figure of the comparative period), and EBITA was € mil. 211 (+12.2% compared to the restated\* figure of the comparative period), in line with expectations and sustainable growth path envisaged in the Industrial Plan of Leonardo.

**Free Operating Cash Flow**, negative for € mil. 580 as a result of the usual interim trend that is characterised by cash absorptions in the first part of the year, showed an improvement (+6.6% compared to the figure of the comparative period) demonstrating the effectiveness of the actions undertaken. The FOCF performance and the first tranche of payment received from Fincantieri as part of the sale of the UAS business, related to the fixed component of the Enterprise Value equal to € mil. 287, determine a consequent positive effect on the **Group Net Debt**, down by about 27.5% compared to the comparative period.

*(\*) The figure for the comparative period is presented in restated form as a result of the revision of EBITA, starting from the 2024 Financial Statements, with reference to the strategic investments.*

## Key Performance Indicators (KPIs)

	March 2024	March 2025	% Change	2024
New orders	5,753	6,886	19.7%	20,945
Order backlog	43,153	46,184	7.0%	44,178
Revenue	3,664	4,159	13.5%	17,763
EBITDA (*)	343	350	2.0%	2,219
EBITA (*)	188	211	12.2%	1,525
ROS (*)	5.1%	5.1%	0.0 p.p.	8.6%
EBIT	168	189	12.5%	1,271
EBIT Margin	4.6%	4.5%	(0.1) p.p.	7.2%
Net Result before extraordinary transactions	93	115	23.7%	786
Net result	459	396	(13.7%)	1,159
Group Net Debt	2,931	2,125	(27.5%)	1,795
FOCF	(621)	(580)	6.6%	826
ROI (*)	11.8%	12.4%	0.6 p.p.	13.4%
Workforce	57,171	60,288	5.5%	60,468

(\*) The 2024 figure is presented in restated form as a result of the revision of the KPI with reference to the valuation of strategic investments. Specifically, starting from the 2024 Financial Statements, the share of net result of strategic investees, which is already recognised within the Group's EBITA as part of their valuation at equity, now no longer includes any non-recurring, extraordinary or nonroutine items in the income statement; in line with Leonardo's policies and the approach already applied to companies consolidated on a line-by-line basis, these items are deducted from EBITA in order to show profit margins that are not affected by volatility elements. As a result of the revision described above impacting also EBITDA and the performance indicators ROS and ROI, the figures for the comparative period are provided in restated form. The reclassification has no effects on other indicators.

As already indicated, following the finalisation of the sale to Fincantieri of the Underwater Armaments & Systems (UAS) line of business, occurred on 14 January 2025, the figures of the first quarter of 2025 do not include the contribution from such business that, vice versa, was recognised within the Defence Electronics & Security sector until 2024. In order to make the Group's operational performance more comparable, for some performance indicators we report below the figure of the comparative period – and the related change compared to the current period – excluding the contribution of the UAS business (isoperimeter):

	March 2024 reported	March 2024 isoperimeter	March 2025	% Change
New orders	5,753	5,710	6,886	20.6%
Revenue	3,664	3,620	4,159	14.9%
EBITA (*)	188	179	211	17.9%
ROS (*)	5.1%	4.9%	5.1%	0.2 p.p.
FOCF	(621)	(628)	(580)	7.6%

(\*) 2024 restated figure as a result of the revision of the KPI with reference to the valuation of strategic investments.

## Guidance 2025

According to the First Quarter 2025 results and the expectations for the coming quarters, we confirms full year 2025 Guidance as disclosed in March 2025.

Below is the summary table:

		FY 2024	Guidance 2025*
<b>New Orders</b>	(€ bn)	20.9	ca. 21
<b>Revenues</b>	(€ bn)	17.8	ca. 18.6
<b>EBITA</b>	(€ mln)	1,525	Ca 1,660
<b>FOCF</b>	(€ mln)	826	ca. 870
<b>Group Net Debt</b>	(€ bn)	1.8	ca. 1.6

(\*) Assuming an exchange rate of €/USD a 1.08 €/GBP a 0.86

Based on the current assessments of the impacts of the geopolitical situation also on supply chain, tariffs, inflationary levels and the global economy, subject to any further significant effects.

## Commercial performance

- **New Orders** reached € bil. 6.9, highlighting an increase compared to the first three months of 2024 (+19.7%, +20.6% on a like-for-like perimeter) in all the core businesses. Particularly significant is the growth of orders noted in Helicopters, Defence Electronics & Security and Aircraft, in addition to the improvement of Aerostructures (+96.4% compared to the prior period), which benefitted from the partial recovery of demand. The level of new orders for the period is equal to a book to bill (the ratio of New orders to Revenues for the period) of about 1.7.
- The **Order Backlog** exceeded the € bil. 46 threshold ensuring a coverage in terms of production exceeding 2.5 years.

## Business performance

- **Revenues** (€ bil. 4.2) increased compared to the first three months of 2024 (+13.5%), mainly driven by the volumes of Helicopters and Defence Electronics & Security, despite the change in the perimeter related to the sale of the UAS business (+14.9% on a like-for-like perimeter).
- **EBITA** (€ mil. 211), increased significantly compared to the first three months of 2024 in almost all sectors (+12.2% against the restated figure), reflects the growth of volumes and the solid performance of the Group's businesses. The period was particularly affected by the performance of the Helicopters and the Defence Electronics and Security sectors, which more than offset the persisting difficulties in the Aerostructures and the Space manufacturing segment. The good performance of the Group is even more evident if we exclude the contribution of the UAS business from the comparative figure (+17.9% on a like-for-like perimeter).
- **EBIT** (€ mil. 189) was affected by the improvement of EBITA and reported an increase compared to the first quarter of 2024 (+12.5%).
- The **Net Result before extraordinary transactions** (€ mil. 115, +23.7% compared to the first quarter of 2024) benefitted from the performance of EBIT and from lower net financial costs, partially offset by the higher tax burden for the period.
- The **Net Result** (€ mil. 396) showed a decrease due to the fact that the figure of the comparative period (€ mil. 459) included the capital gain (€ mil. 366) recognised after the valuation at fair value of the Telespazio Group, carried out for the purposes of the line-by-line consolidation of the same. The figure for the first quarter of 2025, equal to € mil. 396, included, beside the Net Result before extraordinary transactions, the capital gain recognised following the sale of the UAS business to Fincantieri, equal to about € mil. 281, finalized in January 2025 and in respect of which the Parties are still defining the variable component of the operation, in addition to the usual price adjustment mechanism.

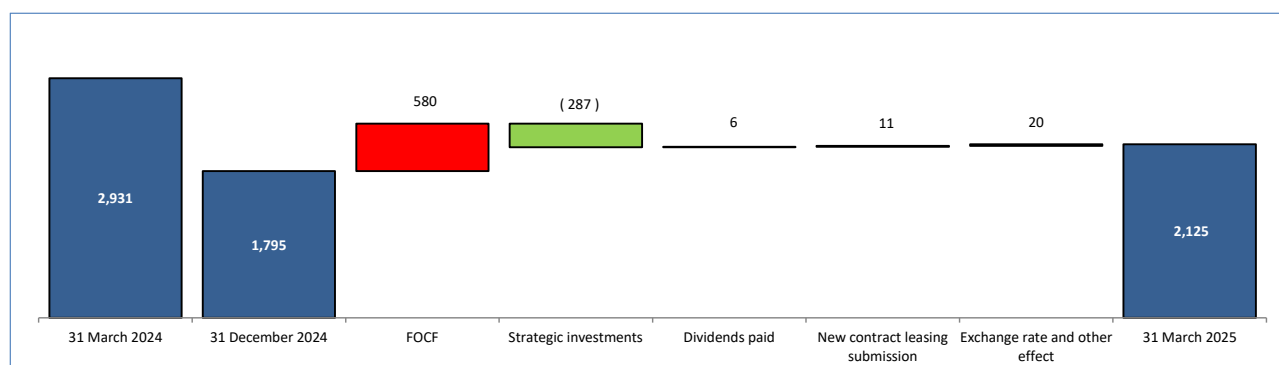
## Financial performance

- The **Free Operating Cash Flow (FOCF)** in the first quarter of 2025, negative for € mil. 580, showed an improvement compared to the performance of the comparative period (negative for € mil. 621, negative for € 628 mil. on a like-for-like perimeter), confirming the positive results reached thanks to the effect of initiatives to strengthen operational performance and collection cycle, a careful investment policy in a period of business growth with stringent priorities, and an efficient financial strategy. The figure however highlighted the usual interim trend that is characterised by cash absorptions during the first part of the year.
- The net change in loans and borrowings included the repayment, occurred in March 2025, of the bonded loan of Leonardo S.p.a. issued in 2005 and amounting to € mil. 500, which reached its natural maturity date.

The **Group Net Debt**, equal to € mil. 2,125, reduced significantly (about € bil. 0.8) against March 2024 thanks to the strengthening of the Group's cash generation and to the cash-in of the first tranche of payment related to the sale of the UAS business, determined on the basis of the fixed component of the Enterprise Value and equal to € mil. 287, occurred in January 2025.

Compared to 31 December 2024 (€ mil. 1,795) the figure increased mainly as a result of the abovementioned usual FOCF performance, net of the effect of the abovementioned sale of the UAS business.

### Changes in the Group Net Debt



## Key performance indicators by Sector

The Key Performance Indicators of the business Sectors are reported below while pointing out that – starting from 2024 - the Group defined a representation of its performance increasingly in line with the corporate strategies and the underlying business trends. The Sectors' performance will be therefore represented and commented on with reference to the operating sectors Helicopters, Defence Electronics & Security, Cyber Security & Solutions, Aircraft, Aerostructures and Space (Helicopters, Defence Electronics & Security, Aircraft, Aerostructures and Space in the results as at 31 March 2024, restated for

ease of comparison). With reference to the Defence Electronics & Security segment, the figure for the comparative period is presented excluding the contribution of the UAS business.

Leonardo confirms its growth path in all core areas of its business. The business sectors are commented on below in terms of business and financial performance:

		31 March 2024	31 March 2025	Change	Change %
<b>1. Helicopters</b>	New orders	2,043	2,362	319	15.6%
	Order backlog at 31 Dec. 2024	15,146	16,212	1,066	7.0%
	Revenue	1,085	1,259	174	16.0%
	EBITA (*)	54	70	16	29.6%
	ROS (*)	5.0%	5.6%		0.6 p.p.
<b>2. Defence Electronics &amp; Security</b>	New orders	2,757	3,063	306	11.1%
	Order backlog at 31 Dec. 2024	17,889	18,842	953	5.3%
	Revenue	1,613	1,843	230	14.3%
	EBITA (*)	162	187	25	15.4%
	ROS (*)	10.0%	10.1%		0.1 p.p.
<b>3. Cyber &amp; Security Solutions</b>	New orders	204	220	16	7.8%
	Order backlog at 31 Dec. 2024	1,091	1,139	48	4.4%
	Revenue	139	168	29	20.9%
	EBITA (*)	8	11	3	37.5%
	ROS (*)	5.8%	6.5%		0.7 p.p.
<b>4. Aircraft</b>	New orders	568	839	271	47.7%
	Order backlog at 31 Dec. 2024	8,019	8,259	240	3.0%
	Revenue	570	613	43	7.5%
	EBITA (*)	55	63	8	14.5%
	ROS (*)	9.6%	10.3%		0.7 p.p.
<b>5. Aerostructures</b>	New orders	253	497	244	96.4%
	Order backlog at 31 Dec. 2024	1,050	1,387	337	32.1%
	Revenue	175	150	(25)	(14.3%)
	EBITA (*)	(43)	(70)	(27)	(62.8%)
	ROS (*)	(24.6%)	(46.7%)		(22.1) p.p.
<b>6. Space</b>	New orders	102	193	91	89.2%
	Order backlog at 31 Dec. 2024	1,722	1,664	(58)	(3.4%)
	Revenue	160	200	40	25.0%
	EBITA (*)	(2)	4	6	300.0%
	ROS (*)	(1.3%)	2.0%		3.3 p.p.

(\*) 2024 restated figure as a result of the revision of the KPI with reference to the valuation of strategic investments

## Helicopters

In the first quarter of 2025, the Sector continued to show a positive performance, with New Orders, Revenues and EBITA increasing compared to the first quarter of 2024. During the period 28 new helicopters were delivered (31 in the same period of 2024).

**New Orders.** Up compared to the first quarter of 2024 (equal to about 15.6%), with higher orders in the defence / government area. Among the main acquisitions for the period we note:

- the contract for the supply of further standard helicopters and for the development of further helicopter capabilities with reference to the AW249 NEES (*Nuovo Elicottero da Esplorazione e Scorta*, new exploration and escort helicopter) programme for the Italian Army;
- the multi-platform order from Weststar for AW149, AW139 and AW109 Trekker helicopters, for government bodies in Malaysia;
- the order from GD Helicopter Finance (GDHF) for 10 AW189 helicopters, for its customers in the offshore transport sector;
- the order as part of the Integrated Merlin Operational Support (IMOS) programme for the supply to the UK Ministry of Defence of logistic support and maintenance services of the AW101 Merlin helicopter fleet.

**Revenues.** These increased mainly for higher activities on the AW family dual-use helicopter lines, as well as on CSS&T (Customer Support, Services & Training).

**EBITA.** Up due to higher revenues, with growing profitability.



## Defence Electronics & Security

The first quarter of the year was characterised by a good commercial performance with volumes and profitability growing compared to the same period of the prior year, both in the European component of Electronics, although the figure excluded the contribution from the Underwater Armaments and Systems business sold at the beginning 2025, and in the subsidiary Leonardo DRS. There was a positive contribution from the strategic investee MBDA.

### Key Performance Indicators of the sector

<b>31 March 2024 reported</b>	<b>New orders</b>	<b>Revenue</b>	<b>EBITA (*)</b>	<b>ROS (*)</b>
Electronics Europe	2,051	1,027	121	11.8%
Leonardo DRS	750	634	50	8.0%
Eliminations	(1)	(2)	-	n.a.
<b>Total</b>	<b>2,800</b>	<b>1,659</b>	<b>171</b>	<b>10.3%</b>
<b>31 March 2024 isoperimeter</b>	<b>New orders</b>	<b>Revenue</b>	<b>EBITA (*)</b>	<b>ROS (*)</b>
Electronics Europe	2,008	981	112	11.4%
Leonardo DRS	750	634	50	8.0%
Eliminations	(1)	(2)	-	n.a.
<b>Total</b>	<b>2,757</b>	<b>1,613</b>	<b>162</b>	<b>10.0%</b>
<b>31 March 2025</b>	<b>New orders</b>	<b>Revenue</b>	<b>EBITA</b>	<b>ROS</b>
Electronics Europe	2,121	1,085	125	11.5%
Leonardo DRS	942	760	62	8.3%
Eliminations	-	(2)	-	n.a.
<b>Total</b>	<b>3,063</b>	<b>1,843</b>	<b>187</b>	<b>10.1%</b>
<b>Change % isoperimeter</b>	<b>New orders</b>	<b>Revenue</b>	<b>EBITA (*)</b>	<b>ROS (*)</b>
Electronics Europe	5.6%	10.6%	11.6%	0.1 p.p.
Leonardo DRS	25.6%	19.9%	24.0%	0.3 p.p.
Eliminations	n.a.	n.a.	n.a.	n.a.
<b>Total</b>	<b>11.1%</b>	<b>14.3%</b>	<b>15.4%</b>	<b>0.1 p.p.</b>

Average €/USD exchange rate: 1.05246 (first three months of 2025) and 1.08574 (first three months of 2024)

(\*) restated figure as a result of the revision of the KPI with reference to the valuation of strategic investments

### New Orders.

These increased compared to the first quarter of 2024, with particular reference to the subsidiary Leonardo DRS, highlighting a book to bill equal to 1.7. Among the main acquisitions of the period, we point out:

#### For the European component:

- the additional order for the European Common Radar System (AESA Active Electronically Scanned Array radar) which will be installed on the Eurofighter Typhoon aircraft of the Royal Air Force. The

ECRS Mk2 radar has a newly-developed multi-functional array (MFA) which enhances traditional radar functions, such as searching and tracking targets, and electronic warfare capabilities;

- as part of the broader contract for the supply of 16 EFA aircraft (first tranche) for the Italian Air Force, the Electronics Division will provide the Defensive Aids Sub-System (DASS), which protects the Typhoon aircraft from infrared and radar-guided threats by providing the pilot with a complete tactical picture and equipping the aircraft with digital stealth capability achieved through advanced electronic deception techniques;
- in the naval domain, the order for the supply of Combat Systems equipping the 2 PPA (*Pattugliatori Polivalenti d'Altura*, multipurpose patrol vessels) naval units for the Indonesian Navy. The CMS Athena includes all the functions required for the surveillance, management of sensors and tactical images, support to navigation, assessment of threats and weapon assignment, management of the weapon system, mission planning, multi-tactical data connection and on-board training.

For the subsidiary Leonardo DRS:

- the additional order, as part of the broader Ohio-submarine class Replacement Programme (ORP), to supply integrated electric propulsion components for the next-generation Columbia-class submarine for the US Navy;
- as part of the broader IBAS (*Improved Bradley Acquisition Subsystem*) programme, the additional order for the supply of electro-optical sensors that will equip the M2 Bradley vehicles of the US Army. The second generation infrared system for Bradley armored fighting vehicles includes advanced functionalities for early detection of long-range threats.

**Revenues.** Volumes increased significantly from the comparative period, also as a result of the acquisitions made during 2024, both in the European Electronics component and with reference to the subsidiary Leonardo DRS (equal to approximately +16.1%).

**EBITA.** Increasing in all the main business areas, mainly due to higher volumes from both the European Electronics component, despite the different perimeter, and from the subsidiary Leonardo DRS. A positive contribution was given by the strategic investee MBDA to profitability of the perimeter.

**Leonardo DRS data in USD**

	New orders	Revenue	EBITA	ROS
Leonardo DRS (\$mil.) March 2024	815	688	55	8.0%
Leonardo DRS (\$mil.) March 2025	991	799	66	8.3%

## Cyber & Security Solutions

The first quarter saw a good commercial performance, with volumes and profitability increasing significantly compared to the same period of the prior year.

**New Orders.** These were on a rise compared to the first quarter of 2024, highlighting a book to bill equal to 1.3. Major acquisitions in the period included:

- various orders as part of a broader Polo Strategico Nazionale aimed at supporting Public Administration companies in their digital transformation by adopting a Cloud model, rationalising Data Centres and adapting connectivity by increasing the level of security of managed data;
- as part of safe communications, i.e. Narrowband & Broadband systems and machines for mission critical users, different contracts were finalised with police, defence and emergency forces both in Italy, such as the platform for safe and integrated communication for 11 national provinces and the Emergency network for the Liguria region, and at international level, such as the underground lines of Singapore and Taipei and the Vietnamese Ministry of Defence.

**Revenues.** Volumes showed a significant increase against the comparative period, also as a result of the acquisitions reached during 2024.

**EBITA.** This was up mainly due to higher volumes.

## Aircraft

The Aircraft sector confirmed high profitability, highlighting a further improvement compared to the first quarter of the prior year, in line with the expectations for the period, in addition to the excellent commercial performance. From a production point of view, for the military programmes of the Aircraft Division no. 12 wings were delivered to Lockheed Martin for the F-35 programme (no. 9 wings delivered in the first quarter of 2024) and no. 1 fuselage to the Eurofighter consortium and no. 1 wing for the Typhoon programme (no. 2 fuselages and no. 1 wing delivered in the first quarter of 2024). Moreover, during the period no. 2 Typhoon aircraft were delivered to Kuwait (there was no delivery in the first quarter of 2024).

**New Orders.** The Sector registered orders which were higher than those of the same period of 2024. In the first quarter of 2025 we highlight significant orders for the logistic component of the EFA aircraft in addition to the supply of wings for the JSF programme of Lockheed Martin.

**Revenues.** These increased compared to 2024 as a result of the higher production volumes of the international cooperation programmes such as JSF and CGAP.

**EBITA.** Higher than in the first quarter of 2024, showing a further improvement of the level of profitability, mainly supported by the international cooperation programmes.

## Aerostructures

The Aerostructures sector confirmed the growth trend of new orders, due to the partial recovery in demand of the main Original Equipment Manufacturers (OEM). From an industrial point of view 15 fuselage sections and 16 stabilisers were delivered for the B787 programme (18 fuselages and 12 stabilisers were delivered in 2024) and 3 fuselages were delivered under the ATR programme (7 in 2024). For the GIE-ATR 1 delivery was registered compared to the 4 ones in 2024.

### Key Performance Indicators of the sector

31 March 2024	New orders	Revenue	EBITA (*)	ROS (*)
Aerostructures	253	175	(36)	(20.6%)
GIE ATR	n.a.	n.a.	(7)	n.a.
<b>Total</b>	<b>253</b>	<b>175</b>	<b>(43)</b>	<b>(24.6%)</b>
31 March 2025	New orders	Revenue	EBITA	ROS
Aerostructures	497	150	(56)	(37.3%)
GIE ATR	n.a.	n.a.	(14)	n.a.
<b>Total</b>	<b>497</b>	<b>150</b>	<b>(70)</b>	<b>(46.7%)</b>
Change %	New orders	Revenue	EBITA (*)	ROS (*)
Aerostructures	96.4%	(14.3%)	(55.6%)	(16.7) p.p.
GIE ATR	n.a.	n.a.	(100.0%)	n.a.
<b>Total</b>	<b>96.4%</b>	<b>(14.3%)</b>	<b>(62.8%)</b>	<b>(22.1) p.p.</b>

(\*) restated figure as a result of the revision of the KPI with reference to the valuation of strategic investments

**New Orders.** The Aerostructures sector recorded an important increase compared to the first quarter of last year, benefitting from higher orders for the B787 programme.

**Revenues.** Down compared to the first quarter of the prior year, mainly due to the lower activities on the B787 programme, where Leonardo has decided to lower its production rate to reduce inventory and align with Boeing's production profile. The production rate will be gradually increased in the second half of the year.

**EBITA.** Decreasing compared to the first quarter of 2024, as a result of lower production hours; such effect was partially offset by saving actions on costs. The performance of the GIE-ATR consortium worsened due to the postponement of the expected deliveries in the first quarter.

## Space

In the first quarter of 2025 this Sector showed a good commercial performance and an increasing profitability compared to the comparative period.

**New Orders.** These were up compared to the same period of 2024, benefitting from higher orders of the Telespazio Group for the Satellite Systems and Operations (SSO) and Geo Information lines of business. Major acquisitions included the contract with the Italian MoD (Ministry of Defence) for the Maintenance in Operational Conditions (MOC) programme within the SSO and the contract with the Ministry of Environment and Energy Security (the Italian *MASE*) for the supply of data. For the manufacturing segment, we note the order obtained by the Leonardo Space Division for the supply to the ESA of a tool supporting the SBG (Surface, Biology and Geology) mission.

**Revenues.** These increased from 2024 as a result of higher volumes of the Satellite Systems and Operations business line of Telespazio.

**EBITA.** Higher performance compared to that of the first quarter of 2024, confirming profitability from the service business of Telespazio and from the manufacturing one of Leonardo. We highlight that the performance of the strategic investee Thales Alenia Space has begun to benefit from the efficiency actions started in 2024.

## Industrial transactions

With reference to **industrial transactions**, it should be noted that the closing of the disposal transaction of the Underwater Armaments & Systems (UAS) line of business to Fincantieri took place on 14 January 2025. According to the binding agreement of 9 May 2024, at the closing Leonardo received the payment of about € 287 million as the first tranche of the acquisition price, based on the fixed component of the Enterprise Value (EV) equal to € 300 million. In the following months, the parties will thus establish the variable component of the transaction, calculated on the basis of the performance goals achieved by the UAS business in 2024 up to a maximum of € 115 million (maximum EV equal to €mil. 415), in addition to the usual price adjustments.

Moreover, on 6 March 2025 Leonardo and Baykar Technologies signed a Memorandum of Understanding for the development of unmanned technologies, the main aim of which will be the design, development, manufacturing and maintenance of unmanned air systems. The arrangement is based on industrial synergies and complementarity between the two companies in the technology sector.

Finally, it should be noted that during the first quarter of 2025, following the previous agreements signed between Leonardo and Rheinmetall with the aim of forming a new European nucleus for the development and production of military combat vehicles in Europe, the company Leonardo Rheinmetall Military Vehicles S.r.l. was established, equally held by the two partners.

## Financial transactions

No new transaction was carried out on the capital markets during the first quarter of 2025. However, in March 2025, Leonardo S.p.a. repaid €mil. 500 of the bond issued in 2005 which had reached its natural expiry.

As at 31 March 2025 Leonardo S.p.a. had sources of liquidity for a total of about €mil. 3,620 to meet the financing needs of the Group's recurring operations, all unused at 31 March 2025 and broken-down as follows:

- an ESG-linked Revolving Credit Facility for an amount of €mil. 1,800, expiring on 7 October 2026;
- additional unconfirmed short-term lines of credit of about €mil. 820;
- a framework programme for the issue of commercial papers on the European market (Multi-Currency Commercial Paper Programme) for a maximum amount of €bil. 1 expiring on 2 August 2025.

The Company also has a €mil. 260 Sustainability-linked financing granted by the European Investment Bank (EIB) – with a contract signed in November 2022 – entirely used after 31 March 2025, on 6 May 2025. This 12 year-term financing, of which 4 years of pre-amortisation, is aimed to finance 50% of certain investment projects envisaged in the Leonardo Industrial Plan.

Furthermore, Leonardo has unconfirmed bank lines of credit for a total of €mil. 11,601, of which €mil. 3,562 still available as at 31 March 2025.

Finally, other Group subsidiaries have the following credit facilities:

- Leonardo DRS has a Revolving Credit Facility for an amount of USDmil. 275 (€mil. 254) which was entered into at the same time as the completion of the merger with RADA, entirely unused at 31 March 2025;
- Leonardo US Corporation has short-term revocable credit lines, guaranteed by Leonardo S.p.a., for USDmil. 210 (€mil. 194), which were unused at 31 March 2025;
- Leonardo US Holding has short-term revocable credit lines, guaranteed by Leonardo S.p.a., for USDmil. 5 (€mil. 5), which were unused at 31 March 2025.

Finally, Leonardo had in place an EMTN (Euro Medium Term Note) programme for the possible issue of bonds on the European market for a total of €bil. 4 that, at the date of this report, was still available for €mil. 3,500.

Outstanding bond issues (equal to a total nominal value of €mil. 500) are given a medium/long-term financial credit rating by the international rating agencies Moody's, Standard&Poor's and Fitch. It should be noted that:

- in April 2025, bearing in mind the solid performance of operations achieved by Leonardo, driven by a significant volume of new orders (especially in the defence segment), the margin improvement and the growth of the Free Operating Cash Flow (FOCF), together with the expected improvement of the credit metrics and management's commitment to keep on with a prudent financial policy and

an investment grade rating, Standard&Poor's upgraded the rating of Leonardo from "BBB-" to "BBB" with "stable" outlook;

- In May 2025, based on the robust performance of operations of the Group (from the upgrade to Baa3 in May 2023), the further growth prospects for the Group in a context of increased defence spending, and a regulated financial policy accompanied by a set of actions to strengthen the core business and expand the Cyber and Space divisions, Moody's confirmed the "Baa3" rating and upgraded the outlook on Leonardo from "stable" to "positive".

At the date of presentation of this report, Leonardo's credit ratings, compared to those preceding the last change, were then as follows:

Agency	Last update	Previous		Updated	
		Credit Rating	Outlook	Credit Rating	Outlook
Moody's	May 2025	Baa3	stable	Baa3	positive
Standard&Poor's	April 2025	BBB-	positive	BBB	stable
Fitch	November 2024	BBB-	stable	BBB-	positive

With regard to the impact of positive or negative changes in Leonardo's credit ratings, the only possible effects deriving from further changes, if any, to the credit ratings refer to rate margins applied to certain payables of Leonardo (Revolving Credit Facility and Term Loan).

Furthermore, it should be noted that the Funding Agreement between MBDA and its shareholders also provides, among other things, that any change in the rating assigned to the shareholders will result in a change in the applicable margin.

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Today, the Board of Directors also resolved to renew the EMTN (Euro Medium Term Notes) Bond Issues Framework Programme for a further 12 months. This programme will consist of updating the programme listed on the Luxembourg Stock Exchange, as in the past, and establishing a new twin programme to be listed on the Italian Stock Exchange. The maximum overall utilisation ceiling for the two programmes will remain at €4 billion, of which approximately €0.5 billion has already been utilised. The Leonardo Group carries out the renewal annually as part of its ordinary financial management activities. As usual, the programme will be rated by Moody's, Standard & Poor's and Fitch.

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The officer in charge of the company's financial reporting, Alessandra Genco, hereby declares, in accordance with the provisions of Article 154-bis, paragraph 2, of the Consolidated Law on Finance, that the accounting information included in this press release corresponds to the accounting records, books and supporting documentation.

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The interim results, approved today by the Board of Directors, are made available to the public at the Company's registered office, on the Company's website ([www.leonardo.com](http://www.leonardo.com), section Investors/Results and reports), as well as on the website of the authorised storage mechanism eMarket Storage ([www.emarketstorage.com](http://www.emarketstorage.com)).



## CONSOLIDATED INCOME STATEMENTS

	1Q 2025	1Q 2024	Var. YoY
Revenues	4,159	3,664	495
Purchases and personnel expense	(3,792)	(3,319)	(473)
Other net operating income/(expense)	(16)	(4)	(12)
Equity-accounted strategic investments *	-	2	(2)
Amortisation and depreciation	(140)	(155)	15
<b>EBITA (*)</b>	<b>211</b>	<b>188</b>	<b>23</b>
<b>ROS (*)</b>	<b>5.1%</b>	<b>5.1%</b>	<b>0.0 p.p.</b>
Non recurring income (expense) *	(3)	(3)	-
Restructuring costs *	(1)	(5)	4
Amortisation of intangible assets acquired as part of Business combinations *	(18)	(12)	(6)
<b>EBIT</b>	<b>189</b>	<b>168</b>	<b>21</b>
<b>EBIT Margin</b>	<b>4.5%</b>	<b>4.6%</b>	<b>(0.1) p.p.</b>
Net financial income/ (expense)	(35)	(44)	9
Income taxes	(39)	(31)	(8)
<b>Net result before extraordinary transactions</b>	<b>115</b>	<b>93</b>	<b>22</b>
Net result related to discontinued operations and extraordinary transactions	281	366	(85)
<b>Net result</b>	<b>396</b>	<b>459</b>	<b>(63)</b>
<i>attributable to the owners of the parent</i>	377	447	(70)
<i>attributable to non-controlling interests</i>	19	12	7
<b>Earning per share (Euro)</b>			
<i>Basic and diluted</i>	0.655	0.777	(0.122)
<b>Earning per share of continuing operation (Euro)</b>			
<i>Basic and diluted</i>	0.655	0.777	(0.122)
<b>Earning per share of discontinuing operation (Euro)</b>			
<i>Basic and diluted</i>	-	-	-

(\*) 2024 restated figure as a result of the revision of the KPI with reference to the valuation of strategic investments

### CONSOLIDATED BALANCE SHEET

	€mil.	31.3.2025	31.12.2024	31.3.2024
Non-current assets		15,353	15,469	15,003
Non-current liabilities		(2,267)	(2,296)	(2,264)
<b>Capital assets</b>		<b>13,086</b>	<b>13,173</b>	<b>12,739</b>
Inventories		1,590	900	1,053
Trade receivables		3,662	3,838	3,767
Trade payables		(3,746)	(3,763)	(3,137)
<b>Working capital</b>		<b>1,506</b>	<b>975</b>	<b>1,683</b>
Provisions for short-term risks and charges		(1,005)	(1,018)	(1,077)
Other net current assets (liabilities)		(962)	(1,287)	(1,050)
<b>Net working capital</b>		<b>(461)</b>	<b>(1,330)</b>	<b>(444)</b>
<b>Net invested capital</b>		<b>12,625</b>	<b>11,843</b>	<b>12,295</b>
Equity attributable to the Owners of the Parent		9,328	8,990	8,327
Equity attributable to non-controlling interests		1,172	1,210	1,081
<b>Equity</b>		<b>10,500</b>	<b>10,200</b>	<b>9,408</b>
<b>Group Net Debt</b>		<b>2,125</b>	<b>1,795</b>	<b>2,931</b>
<b>Net (assets)/liabilities held for sale</b>		<b>-</b>	<b>(152)</b>	<b>(44)</b>

### CONSOLIDATED CASH FLOW STATEMENT

	€mil.	3 mesi 2025	3 mesi 2024
Cash flows used in operating activities		(401)	(474)
Cash flows from ordinary investing activities		(179)	(147)
<b>Free operating cash flow (FOCF)</b>		<b>(580)</b>	<b>(621)</b>
Strategic investments		287	-
Change in other investing activities		1	(12)
Net change in borrowings		(367)	9
Dividends paid		(6)	-
<b>Net increase/(decrease) in cash and cash equivalents</b>		<b>(665)</b>	<b>(624)</b>
<b>Cash and cash equivalents at 1 January</b>		<b>2.556</b>	<b>2.407</b>
Exchange rate gain/losses and other movements		(14)	35
Net increase / (decrease) in cash and cash equivalents of discontinued operations		(8)	-
<b>Cash and cash equivalents at 31 March</b>		<b>1.869</b>	<b>1.818</b>

CONSOLIDATED GROUP NET DEBT				
	€mil.	31.3.2025	31.12.2024	31.3.2024
Bonds		502	1.029	1.607
Bank debt		1,246	1,248	1,327
Cash and cash equivalents		(1,869)	(2,556)	(1,818)
Net bank debt and bonds		(121)	(279)	1,116
Current loans and receivables from related parties		(188)	(330)	(190)
Other current loans and receivables		(17)	(22)	(25)
Current loans and receivables and securities		(205)	(352)	(215)
Hedging derivatives in respect of debt items		(7)	3	(1)
Related-party loans and borrowings		1,758	1,724	1,319
Lease liabilities		619	641	642
Other loans and borrowings		81	58	70
Group net debt		2,125	1,795	2,931

EARNINGS PER SHARE			
	1Q 2025	1Q 2024	Var YoY
Average shares outstanding during the reporting period (in thousands)	575,777	575,307	470
Earnings/(losses) for the period (excluding non-controlling interests) (€ million)	377	447	(70)
Earnings/(losses) - continuing operations (excluding non-controlling interests) (€ million)	377	447	(70)
<b>BASIC AND DILUTED EPS (EUR)</b>	0.655	0.777	(0.122)
<b>BASIC AND DILUTED EPS from continuing operations</b>	0.655	0.777	(0.122)

1Q 2025 (in Euro million)	Helicopters	Defence Electronics & Security	Cyber & Security Solutions	Aircraft	Aerostructures	Space	Other activities	Eliminations	Total
New orders	2,362	3,063	220	839	497	193	285	(573)	6,886
Orders backlog	16,212	18,842	1,139	8,259	1,387	1,664	372	(1,691)	46,184
Revenues	1,259	1,843	168	613	150	200	277	(351)	4,159
<b>EBITA</b>	<b>70</b>	<b>187</b>	<b>11</b>	<b>63</b>	<b>(70)</b>	<b>4</b>	<b>(54)</b>	-	<b>211</b>
ROS	5.6%	10.1%	6.5%	10.3%	(46.7%)	2.0%	(19.5%)	n.a.	5.1%
<b>EBIT</b>	<b>69</b>	<b>174</b>	<b>11</b>	<b>63</b>	<b>(70)</b>	<b>(2)</b>	<b>(56)</b>	-	<b>189</b>
Amortisation	25	60	3	9	7	10	23	-	137
Investments	67	64	3	22	7	5	15	-	183
Workforce	14,508	23,849	2,739	7,641	4,184	3,883	3,484	-	60,288

1Q 2024 (in Euro million)	Helicopters	Defence Electronics & Security (**)	Cyber & Security Solutions	Aircraft	Aerostructures	Space	Other activities	Eliminations	Total
New orders	2,043	2,757	204	568	253	102	301	(518)	5,710
Orders backlog	15,146	17,889	1,091	8,019	1,050	1,722	314	(1,408)	43,823
Revenues	1,085	1,613	139	570	175	160	192	(314)	3,620
<b>EBITA (*)</b>	<b>54</b>	<b>162</b>	<b>8</b>	<b>55</b>	<b>(43)</b>	<b>(2)</b>	<b>(55)</b>	-	<b>179</b>
ROS (*)	5.0%	10.0%	5.8%	9.6%	(24.6%)	(1.3%)	(28.6%)	n.a.	4.9%
<b>EBIT</b>	<b>52</b>	<b>152</b>	<b>8</b>	<b>55</b>	<b>(43)</b>	<b>(2)</b>	<b>(54)</b>	-	<b>168</b>
Amortisation	24	57	3	11	9	5	23	-	132
Investments	62	46	1	12	11	2	18	-	152
Workforce (31.12.2024)	14,479	24,071	2,754	7,636	4,192	3,867	3,469	-	60,468

(\*) Restated figure as a result of the revision of the KPI with reference to the valuation of strategic investments

(\*\*) Figures for Orders, Revenues, EBITA, ROS, and Orders Backlog for 2024 are reported excluding the contribution of the UAS business

**Leonardo** is an international industrial group, among the main global companies in Aerospace, Defence, and Security (AD&S). With 53,000 employees worldwide, the company approaches global security through the Helicopters, Electronics, Aircraft, Cyber & Security and Space sectors, and is a partner on the most important international programmes, within these sectors, such as Eurofighter, NH-90, FREMM, GCAP, and Eurodrone. Leonardo has significant production capabilities in Italy, the UK, Poland, and the USA. Leonardo utilises its subsidiaries, joint ventures, and shareholdings, which include Leonardo DRS (72.3%), MBDA (25%), ATR (50%), Hensoldt (22.8%), Telespazio (67%), Thales Alenia Space (33%), and Avio (29.6%). Listed on the Milan Stock Exchange (LDO), in 2023 Leonardo recorded new orders for €17.9 billion, with an order book of €39.5 billion and consolidated revenues of €15.3 billion. Included in the MIB ESG index, the company has also been part of the Dow Jones Sustainability Indices (DJSI) since 2010.